LEGEND

PROJECT MANAGEMENT LIFECYCLE

PROCESS

Knowledge Area	PROJECT INITIATING PROCESS GROUP	PROJECT PLANNING PROCESS GROUP	PROJECT EXECUTING PROCESS GROUP	PROJECT MONITORING & CONTROLLING PROCESS	PROJECT CLOSING PROCESS GROUP
		STARTING THE PROJECT	DOING THE WORK		
Project Integration Management	Develop Project Charter	Develop Project Management Plan	Direct & Manage Project Work	Monitor & Control Project Work	Close Project or Phase
		Determine Appropriate Project Methodology	Execute Project to Deliver Business Value		
		Integrate Project Planning Activities		Perform Integrated Change Control	
		Establish Project Governance Structure	Create Project Artifacts		
		Plan & Manage Project / Phase Closure	Manage Project Changes		
			Manage Project Knowledge		
			Ensure Knowledge Transfer for Project Continuity		
Project Scope Management		Plan Scope Management		Validate/Verify Scope	
		Collect Requirements		Control Scope	
		Define Scope			
		Create WBS			
Project Schedule Management		Plan Schedule Management		Control Schedule	
		Define Activities			
		Sequence Activities			
		Estimate Activities Durations			
		Develop Schedule			
Project Cost Management		Plan Cost Management		Control Cost	
		Estimate Cost			
		Determine Budget			
Project Quality Management		Plan Quality Management	Manage Quality	Control Quality	
Project Resources Management		Plan Resource Management	Acquire Resources	Control Resources	
		Estimate Activity Resources	Develop Team		
			Manage Team		
Project Communication Management		Plan Communications	Manage Communications	Monitor Communications	
Project Risk Management		Plan Risk Management			
		Identify Risks	Implement Risk Responses	Monitor Risk	
		Perform Qualitative Risk Analysis	Assess & Manage Risk		
		Perform Quantitative Risk Analysis	Manage Project Issues		
		Plan Risk Response			
Project Procurement Management		Plan Procurement Management	Conduct Procurements	Control Procurements	
Project Stakeholders Management	Identify Stakeholders	Plan Stakeholder Engagement	Manage Stakeholeders Engagement	Monitor Stakeholeders Engagement	
			Engage Stakeholders		

PEOPLE

	PROJECT INITIATING	CREATE A HIGH PERFORMING TEAM		KEEPING THE TEAM ON TRACK	
			Build a Team	Lead a Team	
			Define Team Ground Rules	Support Team Performance	
			Empower Team Members & Stakeholder	Address & Remove Impediments, Obstacles & Blockers	
			Train Team Members & Stakeholder	Manage Conflict	
			Engage & Support Virtual Team	Collaborate with Stakeholders	
			Negotiate Project Agreements	Mentor Relevant Stakeholders	
	Build Shared Understanding about the Project			Apply Emotional Intelligence	

BUSINESS ENVIRONMENT

KEEPING THE BUSINESS IN MIND
Manage Compliance Requirements
Evaluate & Deliver Project Benefits & Value
Evaluate and Address Internal and External Business Environment Changes
Support Organizational Change
Employ Continuous Improvement